# 2023 AAVSB

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# ANNUAL MEETING

CONFERENCE

September 29, 2023



# Rural Veterinarian Shortage:

Causes, Impacts, and Solutions

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### What's Rural.....and What's a Rural Veterinarian?

Rural:	in, relating to, or characteristic of the country
	<b>46 million</b> (14% of Americans) live in <b>rural</b> co
Suburban:	of, or characteristic of a suburb (an outlying d residential one)
	<b>59 million</b> (18 % of Americans) live in <b>suburb</b>
Urban:	of, relating to, or constituting a city or town. li

**223 million** (68% of Americans) live in **urban** communities



- vside rather than the town
- ommunities
- district of a city, especially a
- **Dan** communities
- living in a city or town

#### **Can we make some assumptions?**

As of 2022, 44.5% of U.S. households own dogs, and 29% of households own cats. (Pew Research Center)

Is there any correlation between the number and types of companion animals per American, regardless of life in rural, suburban, or urban communities?

If so, can we assume that approximately 14% of companion animals live in rural communities?



#### What kind of animals does a Rural Veterinarian need to be proficient in?

Beef Cattle 29 million **Dairy Cattle** 9.4 million 72.5 million Swine Small Ruminants 7.8 million Poultry Layers, Broilers, multiple species Farm Raised Aquaculture Finfish, Shellfish, Turtles, Frogs, other 7.25 million Horses **Companion Animals** 



#### Do we need as many Food Animal Veterinarians as we used to? (2006 Data)



**FIGURE 4-4** Number and average size of dairy farms in the United States, in thousands, 1970-2006. SOURCE: MacDonald et al., 2007.



#### **Food Animal Industry Practices Vary with Geographical Location (2013 data)**

**TABLE 4-4** California and Wisconsin: Comparison of Operations, Operations' Size, and Members in the American Association of Bovine Practitioners

State	Number of AABP Members	Number of Dairy Cows	Number of Operations	Number of Cows per Operation	Number of Cows per Veterinarian
Wisconsin	234	1,247,000	14,440	87	5,329
California	112	1,796,000	2,115	849	16,036

NOTE: AABP = American Association of Bovine Practitioners. DATA SOURCE: American Association of Bovine Practitioners membership and USDA National Agricultural Statistics Service.



### **Accredited Veterinarian Numbers Nationwide**

# **Practice\_Type\***

**Companion Animal Exclusive Companion Animal Predominant Mixed Animal** Equine Predominant **Food Animal Predominant** Equine Exclusive **Food Animal Exclusive** 

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### 31,235 20,688 14,278 3,775 3,761 2,481 1,281 \*Veterinarians may choose 2 Practice Types, most don't

### **Food Animal Veterinarian Numbers**

	Graduation Dates				
Practice_Type	<u> 1971-1980</u>	1981-1990	1991-2000	2001-2010	2011-2020
Food Animal Exclusive	161	248	224	286	433
Food Animal Predominant	466	602	576	553	1,089
Mixed Animal	1,207	2,037	2,125	2,566	4,495
Total	1,834	2,887	2,925	3,405	6,017



### **Food Animal Veterinarian Numbers**

**Graduation Dates** 

Practice_Type	<u>2020</u>	2021	2022
Food Animal Exclusive	40	36	39
Food Animal Predominant	106	127	133
Mixed Animal	537	570	585

\* May-Aug newly accredited veterinarians only





### Food Animal Veterinarian Numbers

	Graduation Dates				
Species Code	<u>1971-1980</u>	1981-1990	1991-2000	2001-2010	2011-2020
Bovine	1,736	2,711	2,622	2,977	4,789
Poultry	141	334	374	372	530
Ovine/Caprine	597	1,198	1,257	1,531	2,458
Porcine	431	749	737	790	1,363



#### Where are our 1,281 Food Animal Exclusive Veterinarians?

 TX?
 OK?

 CA?
 FL?

 NE?
 WI?

 MT?
 MI?





#### Where are our 1,281 Food Animal Exclusive Veterinarians?

WI	165	
CA	104	55% (707) of
MN	100	Food Animal
IA	84	Exclusive
IN	56	Veterinarians
NY	51	are
PA	51	
KS	48	in 10
MI	48	States
IL	44	
MO	42	
NC	41	
ID	39	
ОН	38	
NE	35	
VA	35	
СО	34	
FL	30	
ТΧ	30	

AL       26         OK       22         TN       21         MD       18         AR       17         OR       16         MT       15         NM       14         SC       14         SD       14         MS       13         VT       13         AZ       12         KY       11         WV       7	29
OK         22           TN         21           MD         18           AR         17           OR         16           MT         15           NM         14           SC         14           SD         14           MS         13           VT         13           AZ         12           KY         11           WV         7	28
TN       21         MD       18         AR       17         OR       16         MT       15         NM       14         SC       14         SD       14         MS       13         VT       13         AZ       12         KY       11         WV       7	26
MD       18         AR       17         OR       16         MT       15         NM       14         SC       14         SD       14         MS       13         VT       13         AZ       12         KY       11         WV       7	22
AR       17         OR       16         MT       15         NM       14         SC       14         SD       14         MS       13         VT       13         AZ       12         KY       11         WV       7	21
OR       16         MT       15         NM       14         SC       14         SD       14         MS       13         VT       13         AZ       12         KY       11         WV       7	18
MT       15         NM       14         SC       14         SD       14         MS       13         VT       13         AZ       12         KY       11         WV       7	17
NM       14         SC       14         SD       14         MS       13         VT       13         AZ       12         KY       11         WV       7	16
SC       14         SD       14         MS       13         VT       13         AZ       12         KY       11         WV       7	15
SD       14         MS       13         VT       13         AZ       12         KY       11         WV       7	14
MS 13 VT 13 AZ 12 KY 11 WV 7	14
VT 13 AZ 12 KY 11 WV 7	14
AZ 12 KY 11 WV 7	13
КҮ 11 WV 7	13
WV 7	12
	11
ND 6	7
	6
	6
ME 5	5

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5
4
4
3
3
2
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1
1
1
1



Photo Credit AVMA

### **Factors causing rural veterinarians to leave for larger communities**

# **Finances: Income and Student Loan Debt**

- Per the Economic Research Service, the average per capita income for all Americans in 2020 was \$59,510, with the rural per capita income at \$45,917.
- Per the AVMA, In 2022, the average student debt for all graduates was \$147,258, down more than 6% from 2020. Excluding graduates who got through their schooling without taking out any educational loans, the average debt balance for those who did have loans was \$179,505, down 5% from 2020.
- Non-Compete Agreements
- Cost to finance purchase of existing practices





**Veterinary Practice Loan Rates** 

Rate	Term
4.25% - 4.95%*	10 - 20 Yr. Fixed
4.50% - 4.95%*	20 Yr. Fixed
6.50% - 7.00%*	10 - 25 Yr. Fixed

# Factors causing rural veterinarians to leave for larger communities Fatigue, Frustration, Professional Growth

- 24/7 emergency coverage for solo practitioners absent emergency care options
- Responding to after-hours emergencies without technicians(s) • In solo practices, limited access to mentoring, coaching • Employer using the "figure it out" method of mentoring

- OTJ learning can have huge consequences





### Factors causing rural veterinarians to leave for larger communities

## **Practice Management**

- Managing accounts receivable/profitability in economically stressed communities
- Seeking fair compensation for windshield time in ambulatory practices
- Absence of colleagues for collaboration in solo practices • Wearing "too many hats" to concentrate on medicine



### **Factors causing rural veterinarians to leave rural communities**

# Compensation

- Salary, perks
- Seasonality of income
- Retirement planning
- Difficult "exit strategy"
- Lure of the 40-50 hour work week and steady paycheck elsewhere



### Factors causing rural veterinarians to leave rural communities

# • Lifestyle

- Time for family and family events
- Challenges getting coverage to "get away"
  - Need proficiency in multiple species
- Hours dedicated to non-veterinary business responsibilities
- Lure of the 40-50 hour work week and steady paycheck elsewhere



### Factors causing rural veterinarians to stay in rural communities

# Lifestyle

- Access to activities "in the country"
- Personal Perceptions
  - Schools, safety, crowdedness, air and sunshine
  - Ag activities for kids
  - Sense of belonging and being needed in a smaller community
  - Fulfilling duty to hometown





### Factors causing rural veterinarians to stay in rural communities

# **Practice Style, Privacy, and Self-Fulfillment**

- Autonomy of medical decisions
  - "do this here" instead of referring 100 miles away
- Appreciation from the community
- Value to agricultural businesses
- Love for food animal medicine
- Love of working outdoors



### What other Opportunities are Luring Rural Veterinarians Away?

Human Health Pharmaceutical and **Biotechnology Companies** Animal Health Companies **Animal Feed Companies** Animal Supply Companies Diagnostic Laboratories

Laboratories

Academia

Government

.....and More



- Contract Research/Testing
- **Agrochemical Companies**
- **Non-Rural Practice**

### State-Funded Cost of Education: Agreements to Rural Practice

- State determines where underserved areas are, and pays for the education of students who sign agreements to work in those communities
- Failure to uphold contract results in graduate owing the state for the cost of their education



#### State-Funded Practice "Mentorships" with Established Practices

- Defined procedures graduates must be "work-alone competent" in Business acumen in fee structure, debt management, hiring and firing, ancillary costs, procurement, negotiating, work-life balance Assistance to purchase existing rural practice or establish a rural practice
- **Compensation for Mentoring Veterinarians** 
  - Dissolution and Payment for Non-Compete Agreements Assurances that Mentees to not compete with Mentors geographically
  - ullet $\bullet$



# What are some potential solutions? Places set-aside in the admissions process for future Rural Veterinarians





Photo Credit Oklahoma State University

#### **Recruitment of Foreign Graduates**

# Participants in PAVE or ECFVG, streamlined into rural veterinary employment



**Creation of Veterinary Schools specifically for Rural Veterinarians** with Defined Day-One Competencies as described with State-Funded **Practice "Mentorships"** 

- Annexed to existing schools
- Stand-alone accredited schools
- Stand-alone non-accredited schools, followed by
  - PAVE or ECFVG



#### More about non-accredited curriculums:

No on-site clinic or hospital

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- All hands-on experience in participating practice settings
- No research or extension components to school
- No salaried professors-all instruction "piped in"
- Focus on Food Animal, Equine, Companion Animal in that order
- Focus on Practice Management and Personal Finance
- Focus on independent decision-making and interpersonal comm.
- Focus on passing the NAVLE and State Board
- Eligible for State assistance and resultant "debt" to State

### Non-Veterinarians performing veterinary procedures traditionally done only by veterinarians

- Varies by Jurisdictions' laws and regulations
- Expansion of allowable Veterinary Technician procedures
  - Currently about 120,000 Veterinarians in the U.S.
  - Currently about 120,000 Licensed, Registered, and or Certified Veterinary Technicians in the U.S.
- Creation of degree programs similar to human medicine's Physician's **Assistant or Nurse Practitioner**



### **Creation of Food Animal(+) Licensure Tracks**

- Ease burden of seasoned food animal veterinarians acquiring additional veterinary licenses
  - Forgotten unused competencies in companion animal medicine/surgery
  - Superior and needed competencies in Food Animal medicine/Surgery •







### Veterinary Medicine Loan Repayment Program



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For more information: <u>https://www.nifa.usda.gov/program/veterinary-</u> medicine-loan-repayment-program



750+ veterinarians awarded since 2010



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# Program Timeline

#### Mar.-Apr. 2024

Application Deadlines – Refer to RFA

Applications reviewed

June-July 2024



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# Veterinary Shortage Situation **Types**

Type I

- -At least 80% FTE private practice
  - •32 hours a week
- -Rural or urban
- Type II
  - -At least 30% FTE private practice •12 hours a week
- - -Only rural areas
- Type III
  - -At least 49% FTE public practice •19.6 hours a week -City, county, State, Federal, or institutions of
- - higher education



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# **Veterinary Shortage Situation Area Allocation**

**Maximum Nomination** Allocation Table for FY 2023 - 2025https://www.nifa.usda. gov/vmlrp-shortagesituation-nominationallocation

Entity	Maximum Nominations	En
Alabama	5	Kentucky
Alaska	5	Louisiana
American Samoa*	1	Maine
Arizona	6	Maryland
Arkansas	6	Massachuse
California	8	Michigan
Colorado	8	Micronesia*
Connecticut	2	Minnesota
Delaware	3	Mississippi
District of Columbia*	1	Missouri
Federal Lands	4	Montana
Florida	4	Nebraska
Georgia	7	Nevada
Gaum*	1	New Hamps
Hawaii	2	New Jersey
Idaho	7	New Mexico
Illinois	6	New York
Indiana	5	North Caroli
lowa	7	North Dakot
Kansas	7	Northern M

\*Special Consideration entities

	Maximum
ntity	Nominations
	5
	4
	2
	3
etts	2
	6
*	1
	7
	5
	7
	6
	7
	5
shire	2
1	2
0	6
	5
lina	6
ota	5
/lariana*	1

Entity	Maximum Nominations
Ohio	5
Oklahoma	7
Oregon	6
Pennsylvania	5
Puerto Rico	2
Republic of Marshall Islands*	1
Republic of Palau*	1
Rhode Island	2
South Carolina	3
South Dakota	6
Tennessee	4
Texas	8
U.S. Virgin Islands*	1
Utah	6
Vermont	2
Virginia	5
Washington	6
West Virginia	2
Wisconsin	7
Wyoming	6



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# **Veterinary Shortage Situation Areas**

STATE/TERRITOR

- Any ·

TYPE OF SHORTAG

- Anv

- State Animal Health Officials
- Review Panel
- 237 for FY2023
- VMLRP & VSGP





Apply



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	Fiscal Year	Number of Applications <sup>1</sup> (Renewals)	Number of Awards	Success rate	Total Funding Awarded <sup>2</sup>
	FY 2010	257	52	20%	\$5,185,978
2010 2022	FY 2011	159	75	47%	\$7,250,970
2010-2022	FY 2012	140	45	32%	\$4,448,652
	FY 2013	140 (22)	43	30%	\$3,838,128
VMLRP	FY 2014	160 (27)	49	30%	\$4,360,121
	FY 2015	137 (7)	48	35%	\$4,504,340
Applications &	FY 2016	187 (25)	46	25%	\$4,264,574
Applications &	FY 2017	166 (20)	56	34%	\$5,427,905
Awards	FY 2018	147 (13)	74	50%	\$6,792,005
Awarus	FY 2019	139 (8)	64	46%	\$6,132,735
	FY 2020	150 (18)	76	51%	\$7,152,453
	FY 2021	144(11)	78	54%	\$7,558,227
	FY 2022	130 (16)	89	69%	\$8,296,394
	TOTAL	2056 (167)	795	39%	\$75,212,482

<sup>1</sup>Total applications inclusive of renewal applications.

<sup>2</sup> Funds provided to any individual is based on the amount of eligible educational debt. Maximum award size is \$104,250 (\$75,000 in loan repayment and \$29,250 to offset taxes).

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# Feedback Survey Results – Cohort 2021

Table 1: Reasons reported for why needs in shortage areas are unmet for food animal veterinarians.

Reason	# of Res
Distance	
Age of current veterinarian	
<b>Clinics not servicing large</b>	
animals	
Increase caseload	
Fatigue/injury	
Unable to attract/retain	
veterinarian(s)	
Other	



sponses	
	8
	4
	4
	3
	2
	2
	4

# Feedback Survey Results – Cohort 2021

Figure 1: Reasons for an anticipated increase in demand of food animal veterinarians in the next 3-5 years.





# **Closeout Report Results – Cohort 2019**

Figure 2. Impacts the veterinarians recorded having on their shortage situation.



Figure 3: Veterinarians in Type 1, Type II, and Type III shortage situation plans to continue serving the shortage area upon completion of the VMLRP service award period.



#### ■ Type I ■ Type II

#### Type III

2

Will Not Continue to Serve

Table 2: Duration that veterinarians plan to continue serving after completion of service award period.

**Expected Duration that Veterinarians Plan to Continue Serving the Shortage** Area Upon Completion of the Service Award Period.

**3-5 years** 

Unknown

Indefinitely

Retirement

# **# of Responses** 4 4 16 25

## **Post Award Results – Cohort's 2014, 2016, 2018**

Figure 4: Veterinarians no longer providing services at the same percentage of time, location, or species at 1-year, 3-years, and 5-years post award.





#### Table 3: Reasons VMLRP awardees are no longer providing services.

**Reasons Veterinarians are no Longer Providing** Services at the Same Percentage of Time, Location or Species Served Took a new job **Change in interest and/or focus Family reasons Bought/started own practice Change in demand** Shifted to neighboring counties outside shorta area

Injury

tion,		3- years	5-years
	2	2	2
	1	1	3
	1	0	1
	0	2	0
	2	0	0
ige	1	0	0
	0	0	1

# **Questions and Discussion**







# Managers do things right; Leaders do the right things



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